

General Fund Revenue Profile 2008/09 to 2011/12

| | <u>2007/08</u> | <u>2008/09</u> | <u>2009/10</u> | <u>2010/11</u> | <u>2011/12</u> |
|----------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Base Budget (inclusive of Efficiency Factor) | 16,471,390 | 17,220,370 | 17,862,860 | 18,498,580 | 19,133,640 |
| Reversal of one-off new demands from previous year | (227,730) | (25,000) | | | |
| | <u>16,243,660</u> | <u>17,195,370</u> | <u>17,862,860</u> | <u>18,498,580</u> | <u>19,133,640</u> |

Pay, Pension Fund, Other Inflation and Recharges:

| | | | | | |
|-----------------------------------------|--|----------------|----------------|----------------|----------------|
| Pay and Pension Fund | | 715,000 | 553,180 | 530,060 | 493,810 |
| Increase in Efficiency Factor | | (133,150) | (13,090) | (12,380) | (11,550) |
| Other expenditure inflation | | 239,110 | 246,260 | 253,640 | 261,250 |
| Fees and charges | | (109,420) | (61,210) | (63,030) | (64,900) |
| Increased recharges to capital projects | | (22,000) | - | - | - |
| Total Inflation and Recharges | | 689,540 | 725,140 | 708,290 | 678,610 |

New Demands:

| | |
|------------------------------------------------------------------------------------|---------|
| Extension of recycling/ waste collection | 120,000 |
| Leisure Management - additional operating costs | 140,000 |
| Reduced Land charges income | 120,000 |
| Local Committees | 90,000 |
| Senior management review | - |
| Concessionary fares extension of free fare scheme | 64,280 |
| Budget reduction - car park pay & display income | 50,000 |
| Discovery centre and country park partnership with ECC | 46,000 |
| Provision for vehicle & plant replacement financing | 40,000 |
| Provision for reduced Capital Reserve | 30,000 |
| Funding for one anti-social behaviour officer | 27,000 |
| Street scene education and publicity programme | 25,000 |
| Specialist conservation area advice | 20,000 |
| Special responsibility allowances for the Planning Committee/ Task & Finish groups | 18,660 |
| Play equipment - repair and maintenance | 16,500 |
| Increased external audit fees | 15,000 |
| Mechanical sweeping and litter picking of the Braintree by-pass | 12,000 |
| Street furniture - repair and maintenance | 10,000 |
| Street washing and chewing gum removal | 10,000 |

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|--------------------------------------------------------------------------|----------------|------------------|-----------------|-----------------|-----------------|
| Parish liaison officer (funded from Rural development funds - see below) | | 9,790 | 15,530 | | |
| Safe and efficient driver training (SAFED) | | 8,000 | 2,000 | | |
| Increase number of litter, cigarette, and chewing gum bins | | 6,000 | | | |
| Housing benefits administration subsidy reductions | | | 23,670 | | |
| Pension fund deficit (inflationary adjustment and future contingency) | | - | 68,000 | 72,000 | 100,000 |
| Contingency for future growth bids | | - | 100,000 | 100,000 | 100,000 |
| Total New Demands | | 878,230 | 209,200 | 172,000 | 200,000 |
| <u>Reductions:</u> | | | | | |
| <u>Savings/ Reduced expenditure</u> | | | | | |
| Pension Fund deficit | | (143,500) | | | |
| Reduction in funding to Essex Police for PCSO's | | 0 | | | |
| Benefit administration | | (19,900) | | | |
| Essex Procurement Agency subscriptions | | (15,000) | | | |
| Rural development fund - applied to parish liaison | | (9,790) | (15,530) | | |
| Savings following programme of SAFED driver training | | | (30,000) | | |
| Other reductions (business rates, floral displays, provisions) | | (11,430) | | | |
| Sub-total | | (199,620) | (45,530) | 0 | 0 |
| <u>Additional Income</u> | | | | | |
| Investment income (non-housing transfer funds) | | (40,000) | 90,000 | | |
| Development control fee income derived from applications | | (50,000) | | | |
| Rental income on commercial property | | - | (10,000) | (10,000) | (10,000) |
| Net housing benefit subsidy | | (36,100) | | | |
| Second home discount income | | (1,040) | | | |
| Engineers cost recovered from third parties | | (37,000) | | | |
| Sub-total | | (164,140) | 80,000 | (10,000) | (10,000) |
| Total Reductions Planned | | (363,760) | 34,470 | (10,000) | (10,000) |

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|--------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Additional savings target | | 0 | (405,310) | (412,640) | (265,430) |
| Total Reductions including Savings Target | | (363,760) | (370,840) | (422,640) | (275,430) |
| <u>Housing Transfer</u> | | | | | |
| Residual costs | | 123,100 | | | |
| Costs of the Strategic Housing function (new & trf from HRA) | | 153,930 | | | |
| Staff costs recharged to housing transfer project ceases | | 110,230 | | | |
| Interest earned on capital receipt | | (1,006,500) | 91,500 | | |
| Interest on HRA related balances trf to General Fund | | - | (699,750) | | |
| Area offices recharge from Greenfields | | 82,720 | | | |
| End of initial term for Service Level Agreements: | | | | | |
| Grounds Maintenance and Street Scene | | | 460,800 | | |
| Accommodation (incl. ICT, Cashiers, CSC, Callout service) | | | 808,490 | 269,500 | |
| Cordons Farm | | | 134,060 | | |
| Payroll and Procurement | | | 42,640 | 70,000 | |
| Offset by: | | | | | |
| SLA's to be retained - Grounds Maintenance | | | (435,000) | | |
| Alternative arrangements (post GCH) - Causeway House and Millenium Tower | | | (248,580) | (82,860) | |
| Deferred TUPE Rights - CSC and Procurement | | | (81,940) | (79,230) | |
| Total Housing Transfer | | (536,520) | 72,220 | 177,410 | 0 |
| Revised Base Budget | 17,220,370 | 17,862,860 | 18,498,580 | 19,133,640 | 19,736,820 |
| Contribution from Balances | (54,300) | | | | |
| Budget Requirement | 17,166,070 | 17,862,860 | 18,498,580 | 19,133,640 | 19,736,820 |
| Government Grant | (9,338,422) | (9,662,030) | (9,941,212) | (10,231,363) | (10,487,150) |
| Collection Fund Balance | (101,750) | (51,010) | (25,000) | - | - |
| BDC Requirement from Council Taxpayers | 7,725,898 | 8,149,820 | 8,532,368 | 8,902,277 | 9,249,670 |

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|-------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Tax base | 51,995 | 52,585 | 53,111 | 53,642 | 54,178 |
| Council Tax (Band D) | £ 148.59 | £ 154.98 | £ 160.65 | £ 165.96 | £ 170.73 |
| Council Tax per week | £ 2.86 | £ 2.98 | £ 3.09 | £ 3.19 | £ 3.28 |
| Percentage Increase | 3.8% | 4.3% | 3.7% | 3.3% | 2.9% |
| Increase per week | £ 0.10 | £ 0.12 | £ 0.11 | £ 0.10 | £ 0.09 |
| Efficiency Factor to be found during year | | -£335,310 | -£348,400 | -£360,780 | -£372,330 |
| 1% increase in council tax | | £ 78,135.66 | | | |